August 2024

INTRODUCTION

# Pagaya Technologies

Investor Presentation

## Disclaimer

#### Forward-Looking Statements

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#### Non-GAAP Financial Measures

This presentation includes financial information prepared in accordance with accounting principles generally accepted in the United States ("GAAP"). This presentation also includes non-GAAP financial information, such as FRLPC, Adjusted Net Income (Loss) and Adjusted EBITDA to provide investors with additional information about our financial performance and to enhance the overall understanding of the results of operations by highlighting the results from ongoing operations and the underlying profitability of our business. We are presenting these non-GAAP financial measures because we believe they provide an additional tool for investors to use in comparing our core financial performance over multiple periods with the performance of other companies. However, non-GAAP financial measures have limitations in their usefulness to investors because they have no standardized meaning prescribed by U.S. GAAP and are not prepared under any comprehensive set of accounting rules or principles. In addition, non-GAAP financial measures may be calculated differently from, and therefore may not be directly comparable to, similarly titled measures used by other companies. As a result, non GAAP financial measures should be viewed as supplementing, and not as an alternative or substitute for, our consolidated financial statements prepared and presented in accordance with U.S. GAAP.

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# 01 Company Overview



**MISSION** Delivering more financial opportunity to more people, more often



## Pagaya by the numbers

31 Lending partners 5

Markets (personal loan, auto, point-of-sale, credit card, and single-family rental)



Funding partners

>\$2T Applications evaluated since inception

>\$22B

2018

~\$1B

Annualized run-rate total revenue (based on 2Q'24)<sup>1</sup>



Annualized run-rate adjusted EBITDA (based on  $2Q'24)^1$ 

The Problem

# Consumers can't get the credit they deserve





of U.S. consumers are denied the credit they seek under legacy credit scoring models<sup>(1)</sup>

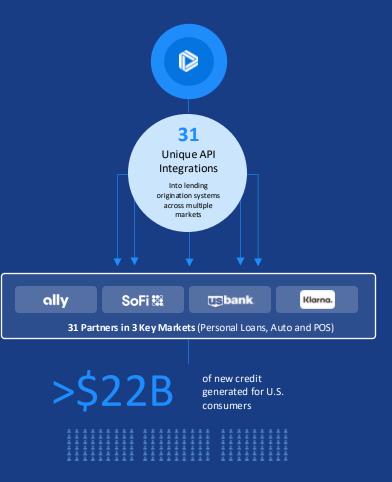
Average income of our borrowers<sup>(2)</sup>

#### **Our Solution**

Ensuring lenders do not leave good borrowers behind by helping lenders add more borrowers, retain the customer relationship, and offload credit risk

Embedded via API

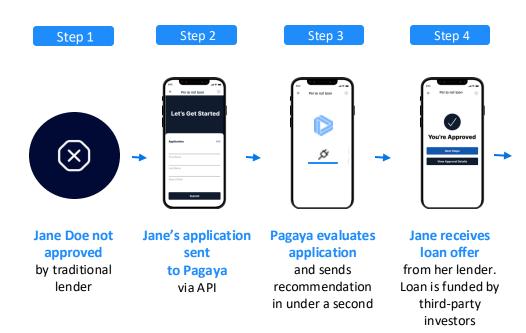
- < 1 second application evaluation time</p>
- Powered by >\$2.0T of apps evaluated



#### How our Product Works

## Lenders add more borrowers under their brand

With Pagaya, the end borrower gets an offer from the lender they trust



# The outcome: a seamless experience for lenders & borrowers

- Lender keeps the relationship and benefits from customer lifetime value, without any credit risk
- Borrower gets a direct offer from the lender she trusts, enabled by Pagaya behind the scenes

#### How We Fund Our Network Volume

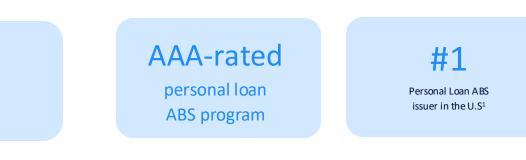
# Unlike traditional funding models, we raise funding before assets are created – minimizing liquidity risk

#### Upfront funding model mitigates liquidity risk

#### Pagaya's upfront funding model

• Pagaya raises cash from investors first, which sits in a trust waiting to be deployed

Originated loans never touch Pagaya's balance sheet



VS.

Traditional funding model

• D2C lender originates loans first using own capital

X Liquidity risk if funding cannot be secured



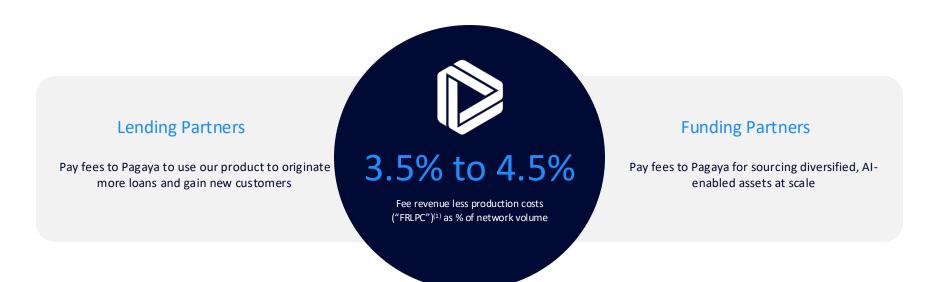
Funding raised since 2018

120

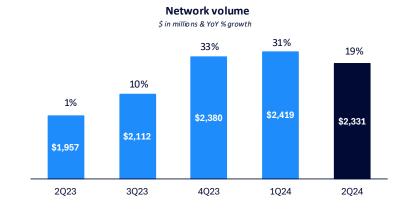
Unique investment firms in our funding network

#### How We Make Money Pagaya earns \$3.5 - \$4.5 in FRLPC<sup>1</sup> for every \$100 of loans issued

FRLPC<sup>1</sup> driven primarily by fees paid by our lending partners for helping them add more borrowers

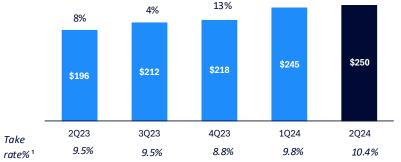


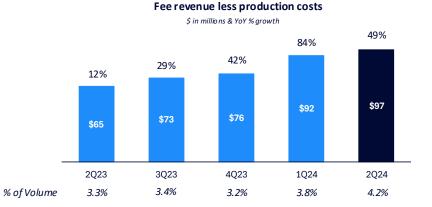
# Driving profitability with growing unit economics





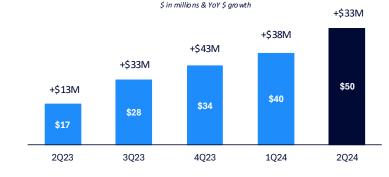
28%





D

Adj. EBITDA



PAGAYA Source: Company internal data. (1) These are non-GAAP measures. (2) Take rates are calculated using revenue from fees.

02 Growth Strategy



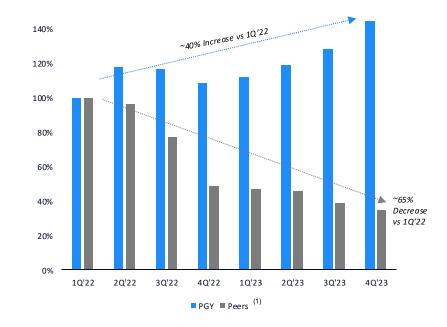
## Sustainable, cost-efficient growth strategy compared to D2C lenders

≽ PAGAYA



#### Sustainable growth through macro volatility

Volume change (%) indexed to 1Q'22



## Expanding our partner network with top U.S. lenders

Added 6 enterprise-level partnerships in the last 12 months for a total of **31 lending partners** 



OneMain Financial.

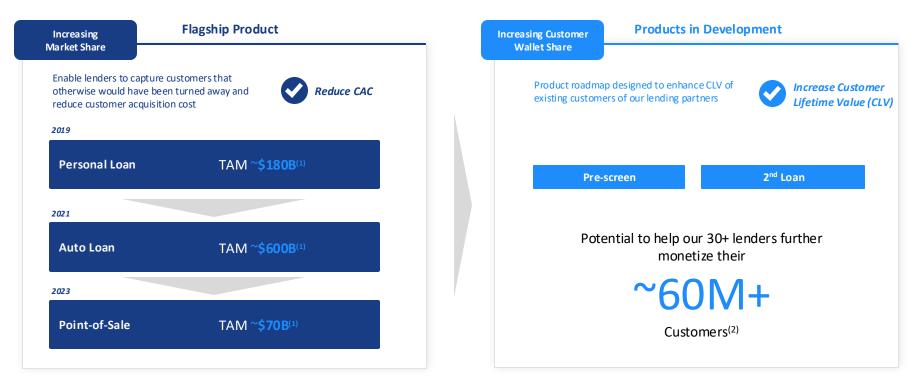


Westlake Financial\*



Top 5 Auto Captive

# Developing new products to help lenders extract more customer lifetime value

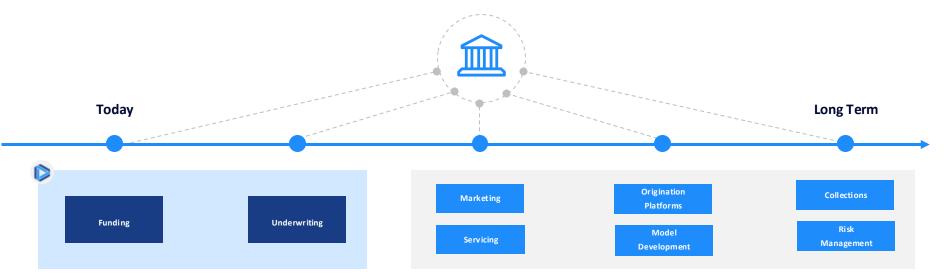




(1) Personal Loan data reflects secured and unsecured personal loan origination balances annualized as of 9 months ended Q3'23 per Transunion Credit Industry Insights Report, volumes Q2, Q3, and Q4. Auto Loan data reflects total loan origination balances annualized as of the last 11 months ended November '23 per Equifax's Monthly U.S. National Consumer Credit Trends Report: January 2024 – Originations. POS reflects forecasted 2023 BNPL volume per eMarketer as of June 2023. (2) Based on public flings of a subset of our partners.

# Pagaya aspires to be the go-to lending technology partner for the consumer finance ecosystem

Pagaya's flagship product started in credit. We strive to help transform a bank's full value chain with technology





# 03 Financials

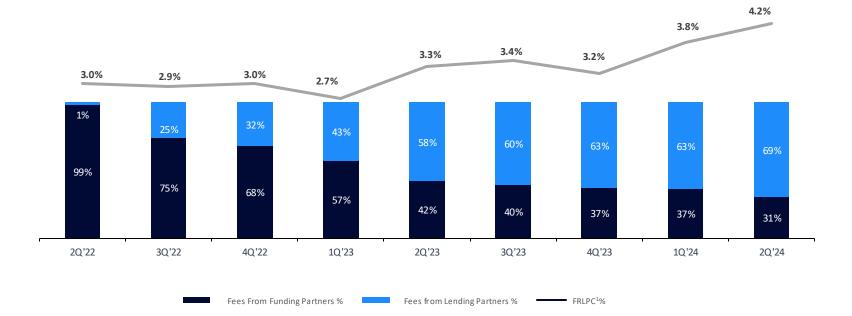


## Illustrative unit economics: FRLPC<sup>1</sup> margin structure

Metric	Definition	Illustrative
Application Volume	Total applications seen from lending partners	\$1,000,000
Conversion Rate	% of loan offers accepted by the borrower	1%
Network Volume ("NV")	The notional value of all assets created using our technology	\$10,000
Take Rate (fee revenue % NV)	Gross fees earned from lenders and funding partners	9.5%-10.5%
Production Costs (% NV)	Expenses incurred from our lending partners	6-7%
Fee Revenue Less Production Costs (FRLPC <sup>(1)</sup> % NV)	Net fees earned from lenders and funding partners	\$350-\$450 (3.5%-4.5%)

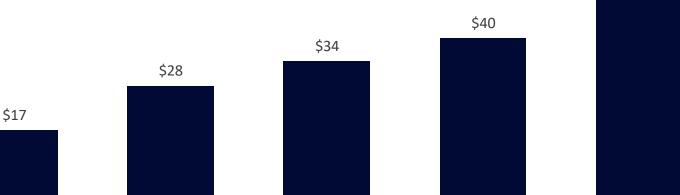
## Increasing fees as we deliver more value to our partners

#### Fee revenue less production costs ("FRLPC<sup>(1)</sup>") by product



# Growing profitability with higher fees + operating leverage

Adjusted EBITDA (in \$ millions)



2Q23 3Q23 4Q23 1Q24 2Q24



\$50



# Pagaya's value proposition

# Our flagship product provides a "win-win-win" for lending partners, their customers and funding partners

#### **Lending Partners**

Grow originations and customers with no incremental cost or risk



### ally

"We just celebrated the one-year anniversary of our successful partnership. We look forward to continuing our relationship." - Douglas Timmerman, President, Dealer Financial

Services

#### Lending Partner Customers

Access to more financial opportunities

66



"I just want to say 'Thank You!' I prayed concerning how to move forward...Best Egg was there! Seamless, professional, thorough and fast, "a weight has been lifted" and I am so grateful. So much so I already recommended to others! Thank you again for a painless process." - Judith (Customer review for Best Egg)

#### **31** Lending partners

**100%** Partner retention since inception \$22B+ New credit generated by Pagaya's network<sup>(1)</sup>

#### **Funding Partners**

Efficiently deploy capital at scale in unique assets





"We are pleased to bring private capital solutions to credit unions and other financial institutions looking to make room for growth in their balance sheets....The collaboration with Pagaya and other like-minded investors expands our financing reach, improves our underwriting capabilities, and enhances our ability to bring dependable capital to an increasingly dislocated credit market." - Aneek Mamik, Partner and Head of Financial Services at Värde

> 120 Institutional investors

>50 Pre-funded ABS transactions since 2018

GAYA Source: Company internal data. Financial data as of March 31, 2024, unless otherwise noted. (1) Reflects total ABS originations raised since inception through 2024 year-to-date.

## What makes Pagaya different

Differentiated and sustainable growth strategy

Constantly growing "top of the funnel" by partnering with lenders

Growing data advantage of US population

>\$2T of applications seen since inception across 30 lenders and 5 asset classes



Stable fee generation through cycles

Combined with operating leverage to deliver sustainable growth in profitability

Diverse funding sources, mitigating liquidity risk

Pagaya raises cash BEFORE loans are originated by our lending partners, via ABS, forward flow and other structures

DAGA

PAGAYA Source: Company internal data. Financial data as of March 31, 2024, unless otherwis en oted. (1) These are non-GAAP measures. See appendix for further information on non-GAAP measures and a reconciliation to the nearest GAAP measure (2) Reflects to tal ABS originations raised since in ception through 2024 year-to-date.